

Type of meeting	Attendance	Quorum
Extraordinary. January 20, 2023	☆☆☆☆☆☆☆☆ 8/8 ¹	100%
Ordinary. January 25, 2023	☆☆☆☆☆☆☆☆	100%
Extraordinary. February 17, 2023	☆☆☆☆☆☆☆☆	100%
Ordinary. February 27, 2023	☆☆☆☆☆☆☆☆	100%
Extraordinary. March 10, 2023	☆☆☆☆☆☆☆☆	100%
Ordinary. March 23, 2023	☆☆☆☆☆☆☆☆☆☆	78%
Ordinary. May 02, 2023	☆☆☆☆☆☆☆☆	100%
Extraordinary. May 11, 2023	☆☆☆☆☆☆☆☆	100%
Extraordinary. June 07, 2023	☆☆☆☆☆☆☆☆	100%
Extraordinary. June 15, 2023	☆☆☆☆☆☆☆☆	88%
Extraordinary. June 29, 2023	☆☆☆☆☆☆☆☆	88%
Ordinary. July 31, 2023	☆☆☆☆☆☆☆☆	75%
Extraordinary. August 15, 2023	☆☆☆☆☆☆☆☆	100%
Extraordinary. August 25, 2023	☆☆☆☆☆☆☆☆	100%
Ordinary. September 13, 2023	☆☆☆☆☆☆☆☆	100%
Ordinary. November 08, 2023	☆☆☆☆☆☆☆☆	100%
Ordinary. December 13, 2023	☆☆☆☆☆☆☆☆	88%
Extraordinary. December 19, 2023	☆☆☆☆☆☆☆☆	100%
Average		95%

¹ A total of eight members are listed due to the resignation of Mr. Ronaldo Iabrudi dos Santos Pereira. His replacement was elected on March 23, 2023, at the General Shareholders' Meeting.

² A total of eight members are listed due to the resignation of Mrs. Ana María Ibanez Londoño without election of her replacement.

Members	Attendance	Quorum
Luis Fernando Alarcón Mantilla	☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆	100%
	18/18	
Felipe Ayerbe Muñoz	☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆	100%
	18/18	
Ana Fernanda Maiguashca	☆☆☆☆☆☆☆☆☆☆☆☆☆	92%
	12/13	
Christophe José Hidalgo	☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆	94%
	17/18	
Guillaume Michaloux	☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆	100%
	18/18	
Rafael Russowsky	☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆	89%
	16/18	
Bernard Petit	☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆	100%
	18/18	
Philippe Alarcon	☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆☆	89%
	16/18	

The attendance of the member who resigned during the year 2023 is shown below:

Members	Attendance	Quorum
Ana María Ibañez Londoño³	☆☆☆☆☆☆☆☆	88%
	7/8	

³ Ms. Ana María Ibañez resigned effective May 30, 2023.

Quorum and Attendance 2022

Board of Directors



Nutrimos de
oportunidades
a Colombia

Type of meeting	Assistance	Quorum
Ordinary. January 26, 2022	9/9	100 %
Extraordinary. February 16, 2022	9/9	100 %
Ordinary. February 21, 2022	9/9	100 %
Extraordinary. March 14, 2022	9/9	100 %
Ordinary. March 24, 2022	9/9	100 %
Extraordinary. May 6, 2022	9/9	100 %
Ordinary. May 13, 2022	8/9	89 %
Extraordinary. May 20, 2022	9/9	100 %
Extraordinary. May 24, 2022	9/9	100 %
Extraordinary. June 20, 2022	9/9	100 %
Ordinary. July 13, 2022	9/9	100 %
Extraordinary. September 5, 2022	8/9	89 %
Ordinary. September 14, 2022	9/9	100 %
Extraordinary. October 6, 2022	8/8 ¹	100 %
Extraordinary. October 18, 2022	8/8	100 %
Ordinary. October 26, 2022	9/9	100 %
Extraordinary. November 16, 2022	9/9	100 %
Ordinary. December 14, 2022	9/9	100 %
Extraordinary. December 29, 2022	8/8 ²	100 %
Average		99 %

¹ A total of eight members are listed due to the resignation of Ms. Susy Midori Yoshimura without election of her replacement.

² A total of eight members are listed due to the resignation of Mr. Ronaldo labrudi dos Santos without election of his replacement.

Quorum and Attendance 2022

Attendance members Board of Directors



Nutrimos de
oportunidades
a Colombia

Member	Sessions Attended	Quorum
Luis Fernando Alarcón Mantilla	19/19	100 %
Felipe Ayerbe Muñoz	19/19	100 %
Ana María Ibáñez Londoño	17/19	89 %
Christophe José Hidalgo	19/19	100 %
Guillaume Michaloux ³	4/4	100 %
Rafael Russowsky	19/19	100 %
Bernard Petit	19/19	100 %
Philippe Alarcon	19/19	100 %

Members who submitted their resignation during the year 2022:

Member	Sessions Attended	Quorum
Peter Paul Lorenço Estermann ⁴	4/4	100 %
Susy Midori Yoshimura ⁵	9/9	100 %
Ronaldo labrudi dos Santos Pereira ⁶	18/18	100 %

³ Mr. Guillaume Michaloux, was a member of the board of directors since October 26, 2022.

⁴ Mr. Peter Paul Lorenço Estermann was a member of the board of directors until March 24, 2022

⁵ Ms. Susy Midori Yoshimura was a member of the board of directors until September 23, 2022










⁶ Mr. Ronaldo labrudi dos Santos Pereira was a member of board of directors until December 14, 2022

QUORUM AND ATTENDANCE 2021 BOARD OF DIRECTORS

1. Quorum of the meetings of the Board of Directors















Type of meeting	Assistance	Quorum
Ordinary January 22, 2021	 9/9	100%
Ordinary February 22, 2021	 9/9	100%
Ordinary March 25, 2021	 9/9	100%
Extraordinary April 30, 2021	 9/9	100%
Ordinary May 19, 2021	 9/9	100%
Ordinary July 12, 2021	 9/9	100%
Ordinary September 15, 2021	 9/9	100%
Extraordinary October 22, 2021	 9/9	100%
Ordinary October 27, 2021	 9/9	100%
Ordinary December 15, 2021	 8/9	89%
Average: 99%		

**2. Attendance to the meetings
of the Board of Directors**

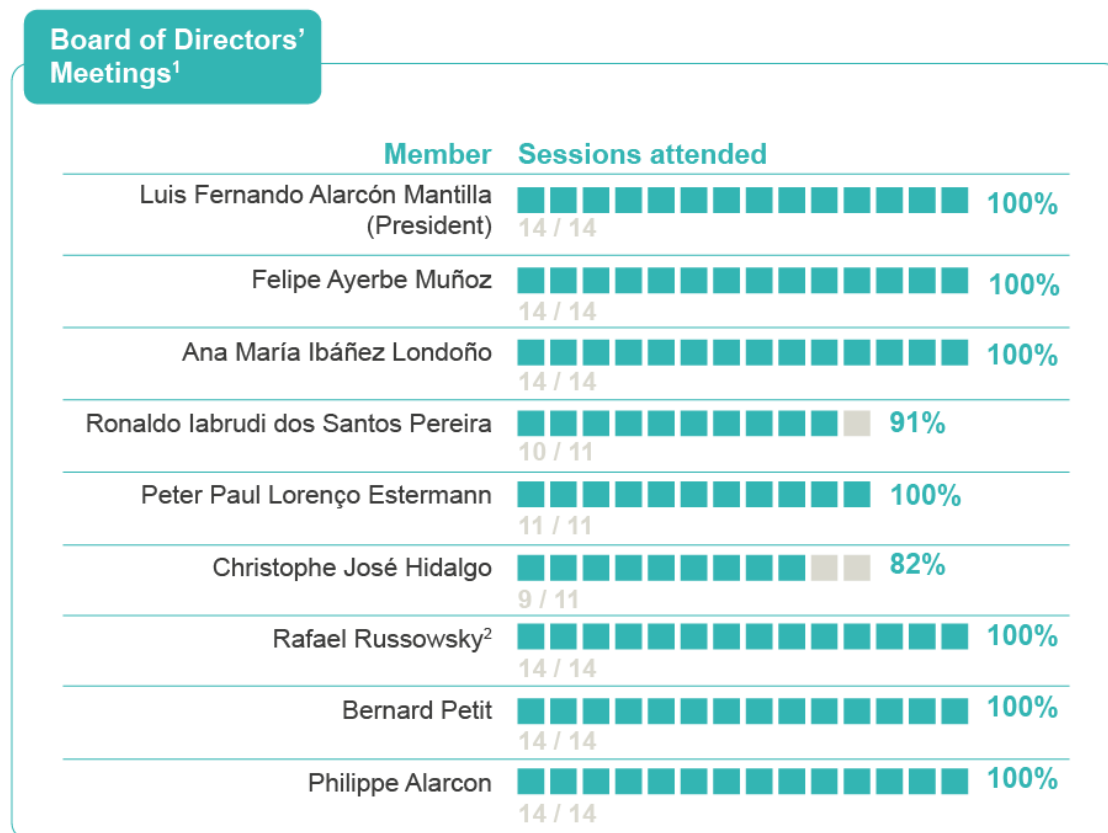
Member	Sessions attended	Percentage
Luis Fernando Alarcón Mantilla (Chairman)	 10/10	100%
Felipe Ayerbe Muñoz	 10/10	100%
Ana María Ibáñez Londoño	 10/10	100%
Ronaldo Iabrudi dos Santos Pereira	 10/10	100%
Peter Paul Lorenço Estermann	 9/10	90%
Christophe José Hidalgo	 10/10	100%
Rafael Russowsky	 10/10	100%
Bernard Petit	 10/10	100%
Philippe Alarcon	 10/10	100%

QUORUM AND ATTENDANCE 2020 BOARD OF DIRECTORS

1. Quorum of the meetings of the Board of Directors:

Board of Directors	
Type of meeting	Quorum
Extraordinary January 3	 100% 09 / 09
Extraordinary January 16	 100% 09 / 09
Ordinary January 22	 89% 08 / 09
Extraordinary January 23	 100% 09 / 09
Ordinary February 17	 78% 07 / 09
Extraordinary February 19	 100% 09 / 09
Ordinary March 19	 100% 09 / 09
Ordinary May 27	 100% 09 / 09
Extraordinary June 16	 100% 09 / 09
Ordinary July 15	 100% 09 / 09
Extraordinary July 27	 100% 09 / 09
Ordinary September 16	 100% 09 / 09
Ordinary October 10	 89% 08 / 09
Ordinary December 15	 100% 09 / 09
Average	97%

2. Attendance to the meetings of the Board of Directors:



¹ Includes face-to-face and non-face-to-face attendance.

² Ronaldo labrudi dos Santos Pereira, Peter Paul Lorenço Estermann, Christophe José Hidalgo and Rafael Russowsky were elected to the Board of Directors on January 23, 2020